



RISA Partners, Inc.

Consolidated Third-Quarter Results

First nine months of the fiscal year ending December 31, 2009

This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

**SUMMARY OF FINANCIAL STATEMENTS (Consolidated)**

For the nine-month period ended September 30, 2009

RISA Partners, Inc.

Stock Code: 8924

URL: <http://www.risa-p.com>

President: Atsushi Imuta

Scheduled date of submission of Interim Securities Report: November 13, 2009

Listed exchanges:

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1. Consolidated Financial Results for the Nine Months Ended September 30, 2009

1) Consolidated Operating Results

Millions of yen, rounded down; change compared to previous period

	Nine months ended September 30, 2009		Nine months ended September 30, 2008	
		Change %		Change %
Net sales	8,120	—	20,492	23.9
Operating income	1,922	—	7,215	24.2
Ordinary income	611	—	5,505	12.9
Net income (loss)	356	—	4,099	31.3
Net income per share (¥)	1,217.74	—	14,111.31	—
Fully diluted earnings per share (¥)	976.78	—	13,873.88	—

2) Financial Position

Millions of yen, rounded down

	As of September 30, 2009	As of December 31, 2008
Total assets	141,490	142,383
Net assets	43,440	38,777
Shareholders' equity ratio (%)	20.5	17.7
Net assets per share (¥)	85,429.54	86,426.11

Note: Shareholders' equity as of:

September 30, 2009: ¥28,980 million

December 31, 2008:

¥25,272 million

2. Dividends

	FY ending December 31, 2009	FY ending December 31, 2009 (forecast)	FY ended December 31, 2008
Dividends per share (Record date)			
End of first quarter	—	—	—
End of second quarter	0.00	—	0.00
End of third quarter	—	—	—
End of fourth quarter	—	¥1,500.00	¥1,500.00
Annual	—	¥1,500.00	¥1,500.00

Note 1: There has been no change to the dividend forecast during the period under review.

Note 2: The above dividend forecast refers to the ordinary share dividend. See "Preferred share dividends" on page 3 for the dividend on preferred shares.

3. Forecasts for the Fiscal Year Ending December 31, 2009*Millions of yen, rounded down; change compared to previous comparable period*

	Full year	Change in %
Net sales	15,000	(39.4)
Operating income	5,700	(28.6)
Ordinary income	3,500	(31.6)
Net income	2,000	--
Net income per share (¥)	¥6,566.01	--

Note: There has been no change to the consolidated full-year forecasts during the period under review

**4. Other**

1) Transfer of important subsidiaries during the period (Transfers of certain subsidiaries resulting in changes in the scope of consolidation): Yes; 1 newly consolidated company (Evian, LLC)

2) Changes in accounting methods, procedures and presentation in the making of these financial statements: Yes

(Note: Details are available in Business Performance on page 6, "4. Other")

3) (i) Changes to preparation of quarterly statements in line with revision to accounting standards: Yes

(ii) Changes other than those in (i) above: Yes

(Note: Details are available in Business Performance on page 6, "4. Other")

4) Number of shares outstanding (ordinary shares)

(1) Number of shares outstanding (including treasury shares):

As of September 30, 2009:	As of December 31, 2008:
296,461 shares	296,461 shares

(2) Number of treasury shares:

As of September 30, 2009:	As of December 31, 2008:
4,046 shares	4,046 shares

(3) Average number of shares outstanding (during fiscal year):

As of September 30, 2009:	As of September 30, 2008:
292,415 shares	290,531 shares

Notice regarding appropriate use of financial forecasts:

- The forecasts announced by RISA Partners on February 13, 2009 have not changed. The forecasts recorded above are based on information available at the time of publication. A number of factors could cause actual results to differ materially from expectations.
- As of the current consolidated fiscal year, Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 12) and Application Guidelines related to Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 14) will be applied. Furthermore, RISA Partners prepares its quarterly consolidated financial statements in accordance with the Regulations concerning Quarterly Financial Statements.

Preferred share dividends

	FY ending December 31, 2009	FY ending December 31, 2009 (forecast)	FY ended December 31, 2008
Dividend per Class 1 preferred share (Record date)			
End of first quarter	—	—	—
End of second quarter	—	—	—
End of third quarter	—	—	—
End of fourth quarter	—	¥1,550.68	—
Annual	—	¥1,550.68	—



Business Performance

(1) ANALYSIS OF BUSINESS PERFORMANCE

1) Overall Business Performance

In the Japanese economy there were indications of a recovery in business sentiment at major corporations during the period under review (the period January 1, 2009 to September 30, 2009), mainly due to the completion of inventory adjustments and the effects of economic stimulus measures. Although the decline in individual consumption leveled off as a result of government initiatives, the employment situation remained severe with record-high levels of unemployment. In addition, concerns of a global economic downturn have remained since the global financial crisis of fall 2008, along with other risks that could weigh on business conditions. The outlook therefore remains difficult to forecast.

In the financial markets in which the Group operates, governments and central banks implemented economic stimulus and financial stability measures in response to the financial crisis that originated in the U.S. and European markets in fall 2008. As these initiatives began to show results, there were indications that markets had emerged from the worst of the crisis.

In the real estate market, another area in which RISA Partners operates, financial institutions continued to place restrictions on financing of real estate. However, a trend has emerged in which some individual investors and corporations are making comparatively small-scale real estate purchases as part of a long-term holding strategy aimed at securing stable earnings. As a result, stability has begun to return to the overall real estate market.

RISA Partners pursues business in three business segments—principal investment business, fund business, and investment banking business. Despite the abovementioned market deterioration we have pursued stable business operations and of our three business segments we secured stable revenues and earnings from existing investments and funds in the principal investment business and fund business, and we secured revenue and earnings in the investment banking business through new advisory mandates and other projects.

In March 2009, we raised ¥4.0 billion through an issue of Class 1 preferred shares by third-party allotment with NEC Capital Solutions Limited (“NEC Capital Solutions”) as the third party allottee, and we procured a syndicated loan of ¥9.5 billion with Sumitomo Mitsui Banking Corporation as the lead arranger. In addition, we procured approximately ¥4.5 billion from financial institutions by liquidating, in August 2009, a portion of loan assets previously acquired from financial institutions. This procurement of capital has further reinforced our financial base and provided us with a framework from which we can rapidly respond to future investment opportunities.

In February 2009, we concluded an operational and capital alliance with NEC Capital Solutions, and have begun collaborative investments in the formation of new areas of financial solutions.

As a result, for the nine-month period ended September 30, 2009 RISA Partners recorded net sales of ¥8,120 million, operating income of ¥1,922 million, and ordinary income of ¥611 million. Net income was ¥356 million.

2) Performance by Business Segment

Principal Investment Business

RISA Partners' principal investment business conducts proprietary investment in corporate equities, loan assets and real estate.

In corporate (equity) investment, we recorded steady earnings from existing investments. In particular, our May 2008 acquisition of Hotel JAL City Naha maintained a high occupancy ratio and contributed to revenues in accordance with plans. In January 2009 RISA Partners achieved an exit from its investment



in Kutsurogi-Juku in the Aizu Higashiyama Onsen spa resort and secured income on completion of the revitalization in line with plans, having provided hands-on support in partnership with regional financial institutions.

In the area of loan asset investment, loan collection on loan assets acquired from financial institutions continued steadily, generating stable revenues. We have continued to invest in loan assets as appropriate opportunities arise through our relationships with megabanks, government-affiliated and regional financial institutions, and others. We also started collaborative investments in loan assets with NEC Capital Solutions, with which we have formed an operational and capital alliance.

In real estate investment, we took measures to increase the value of real estate holdings with a view to increasing sale value, and we recorded steady revenue from the stable flow of rental fees provided by invested properties.

As a result, net sales in the principal investment business were ¥5,685 million, and operating income was ¥1,821 million.

Fund Business

RISA Partners' fund business manages corporate investment funds (primarily equity investment, nationwide), regional corporate revitalization funds (primarily loan asset investment, in various regions), and real estate co-investment (targeting medium- and large-scale real estate assets, nationwide). We generate a set level of fee income from fund administration, and during the period under review were able to achieve stable revenues in this respect. We also invest our own equity in some funds with the aim of generating return on the investments themselves.

Our nationwide corporate investment fund, the RISA Corporate Solution Fund, was launched in 2006 and consists of two funds: the No.1 fund (with a commitment amount of ¥21.85 billion) and the No.2 fund. The No.2 fund has succeeded in increasing its commitment amount despite a harsh financial environment, securing new investments from domestic pension funds in addition to existing domestic institutional investor participants. The final commitment amount of the No.2 fund is ¥217.25 billion (as of September 30, 2009). These two funds are now invested in a total of 11 projects, having implemented a new investment during the three-month period under review.

In our corporate revitalization fund activities we associate with regional financial institutions throughout Japan. We currently operate 20 funds and secure stable revenues mainly from fee income from fund administration.

In our real estate co-investment program, targeting medium- to large-sized real estate investments, we continue to conduct operations in cooperation with Grove International Partners. We provided asset management services for investment properties during the period under review, securing stable asset management fees in line with expectations.

As a result, net sales in the fund business were ¥1,497 million, and operating income was ¥864 million.

Investment Banking Business

RISA Partners' investment banking business provides financial advisory services including M&A and corporate revitalization consulting services, loan servicing (management and collection of loans) and due diligence services, along with a corporate solutions business that utilizes our extensive investment and advisory expertise in the areas of finance and real estate.

During the period under review, business at Frontier Management, Inc., our group company involved in corporate revitalization advisory business, continued to grow steadily, and we also used our network of leading regional financial institutions to obtain advisory mandates in corporate restructuring, which enabled us to secure income from fees and commissions.

As a result, net sales in the investment banking business were ¥1,226 million, and operating income was ¥292 million.



(2) ANALYSIS OF FINANCIAL POSITION

(1) Total assets, liabilities and net assets

Total assets as of September 30, 2009 were ¥141,490 million, a decrease of ¥892 million compared to the end of the previous fiscal year. This was primarily due to a decrease in purchased loans receivable of ¥4,248 million.

Total liabilities as of September 30, 2009 were ¥98,050 million, a decrease of ¥5,556 million compared to the end of the previous fiscal year. Key factors contributing to this outcome included a ¥4,407 million decrease in short-term borrowings, a ¥22,363 million decrease in long-term borrowings, and a ¥20,513 million increase in current portion of long-term debt.

Total net assets as of September 30, 2009 were ¥43,440 million, an increase of ¥4,663 million compared to the end of the previous fiscal year. This was chiefly due to capital and capital surplus, each of which increased by ¥2,000 million upon issuance of Class 1 preferred shares.

(2) Consolidated cash flows

Consolidated cash and cash equivalents ("net cash") at September 30, 2009 had decreased by ¥801 million compared to December 31, 2008 to ¥7,642 million.

Cash flows and their main components during the period under review were as follows.

Operating activity cash flows

Net cash provided by operating activities was ¥4,406 million. This was primarily due to a ¥4,248 million decrease in purchased loans receivable.

Investing activity cash flows

Net cash used in investing activities was ¥4,022 million. The main factors contributing to this were outgoings of ¥1,432 million in payments for purchase of property and equipment and ¥2,815 million in lending.

Financing activity cash flows

Net cash used in financing activities was ¥963 million. The main factors contributing to this were the inflow of ¥4,000 million upon issuance of Class 1 preferred shares, procurement of ¥17,120 million in funding through syndicated loans, etc, and outflows of ¥4,407 million in repayments on short-term borrowings and ¥18,552 million in repayments on long term borrowings.

(3) OUTLOOK FOR FY2009

There is no change to the forecast announced on February 13, 2009.

(4) OTHER

1) Transfer of important subsidiaries during the period (Transfers of certain subsidiaries resulting in changes in the scope of consolidation):

Evian LLC has been included in the scope of consolidation effective from the three-month period ended September 30, 2009 review, following the investment made on August 12, 2009.

2) Adoption of simplified accounting methods or special accounting methods in preparation of quarterly financial statements:

(1) Accounting standard for measurement of inventories

In cases where the profitability of assets held in inventory has clearly declined, the book value is reduced accordingly.



(2) Changes to preparation of quarterly statements:
None

3) Changes in accounting principles, procedures and method of presentation associated with preparation of these consolidated financial statements:

(1) Application of accounting principles to financial statements

From the current fiscal year, the Company has adopted the “Accounting Standard for Quarterly Financial Reporting” (Accounting Standards Board of Japan (ASBJ) Statement No. 12) and the “Implementation Guidance for Accounting Standard for Quarterly Financial Statements” (ASBJ Guidance No. 14). The Company prepares its quarterly consolidated financial statements in accordance with the Rules for Quarterly Financial Statements.

(2) Guidance on determining a subsidiary and an affiliate

As of the first quarter period of the current year, the Company has adopted the “Guidance on Determining a Subsidiary and an Affiliate (Implementation Guidance No. 22, May 13, 2008). As a result, for the nine-month period under review ordinary income and net income before tax increased by ¥464 million respectively, and net income for the period increased by ¥128 million.

(3) Change in accounting standards for marketable securities held for the purposes of operations and related profit and loss

Previously, marketable securities held for business restructuring or other such operational purposes were recorded as “Investment in securities” in “Investments and other assets”. From the first quarter of the current year they have been changed to “Operating investment securities” under “Current assets”. Also from the first quarter of the fiscal year, related line entry items for marketable securities on the statements of profit and loss have been recorded in the operating income segment.

Concomitant with the adoption of the “Guidance on Determining a Subsidiary and an Affiliate (Implementation Guidance No. 22, May 13, 2008), this change has been made with the aim of enabling the Company’s actual operating activities to be reflected more appropriately on the statements of income by recording the company’s principal business operations in the operating income segment of the financial statements. As a result of this change, current assets have increased by ¥18,646 million compared to the amount that would have been recorded under the previous accounting method, and “Other” in “Investments and other assets” has decreased by the same amount.

There is no impact on operating income, ordinary income or net income before taxes as a result of this change.

**(5) Consolidated Financial Statements****1. Consolidated Balance Sheets**

	<i>Millions of yen, rounded down</i>	
	As of September 30, 2009	As of December 31, 2008
ASSETS		
Current assets		
Cash and bank deposits	8,045	8,483
Notes & accounts receivable, trade inventories	1,951	2,270
Real estate for sale	35,311	36,202
Operating investment securities	18,646	—
Purchased loans receivable	30,541	34,790
Other	9,795	7,403
Allowance for doubtful accounts	(1,345)	(1,359)
Total current assets	102,947	87,791
Fixed assets		
Property and equipment	16,801	15,457
Intangible assets		
Goodwill	—	107
Other	134	152
Total intangible assets	134	260
Investments and other assets		
Investments in securities	14,770	32,590
Other	7,028	6,576
Allowance for doubtful accounts	(191)	(291)
Total investments and other assets	21,607	38,875
Total fixed assets	38,543	54,592
Total assets	141,490	142,383

**Consolidated Balance Sheets (contd.)***Millions of yen, rounded down*

	As of September 30, 2009	As of December 31, 2008
LIABILITIES		
Current liabilities		
Notes & accounts payable, trade	38	89
Short-term borrowings.....	5,377	9,784
Current portion of long-term debt	35,746	15,232
Income taxes payable	149	595
Accrued bonuses	217	98
Other.....	3,852	3,197
Total current liabilities	45,381	28,999
Non-current liabilities		
Corporate bonds	14,533	14,618
Long-term borrowings	37,140	59,504
Reserve for employees' retirement benefits ...	2	2
Negative goodwill.....	10	—
Other.....	983	481
Total non-current liabilities	52,669	74,606
Total liabilities	98,050	103,606
NET ASSETS		
Shareholders' equity		
Capital	10,461	8,461
Capital surplus.....	10,598	8,598
Retained earnings	8,806	9,093
Treasury stock.....	(821)	(821)
Total shareholders' equity	29,043	25,330
Valuation and translation adjustments		
Net realized gain on other securities	(63)	(58)
Total valuation and translation adjustments ..	(63)	(58)
Stock warrants.....	66	32
Minority interests	14,393	13,472
Total net assets.....	43,440	38,777
Total liabilities and net assets	141,490	142,383



2. Consolidated Statements of Income Nine months to September 30, 2009

Millions of yen, rounded down

	Nine months ended September 30, 2009
Net sales.....	8,120
Cost of sales.....	2,358
Gross profit	5,762
Selling, general and administrative expenses.....	3,839
Operating income	1,922
Non-operating income	285
Interest income	54
Dividend income	8
Equity in earnings of affiliated companies.....	156
Other.....	66
Non-operating expenses	1,597
Interest expenses	1,216
Loan commissions	236
Other.....	143
Ordinary income	611
Extraordinary losses	195
Loss on revaluation of securities	195
Net income (losses) before distribution of profit/loss from silent partnerships, income taxes and minority interests	415
Distribution of profit/loss from silent partnerships ..	27
Net income (losses) before income taxes and minority interests.....	387
Income taxes—current	228
Income tax adjustment	44
Total income tax	272
Loss in minority interests	(241)
Net income	356



2. Consolidated Statements of Income Three months to September 30, 2009

Millions of yen, rounded down

	Three months ended September 30, 2009
Net sales.....	2,399
Cost of sales.....	647
Gross profit	1,752
Selling, general and administrative expenses.....	1,061
Operating income	691
Non-operating income	33
Interest income	21
Dividend income	1
Other.....	9
Non-operating expenses	604
Interest expenses	397
Loan commissions	73
Equity in losses of affiliated companies	0
Other.....	132
Ordinary income	119
Extraordinary losses	6
Loss on revaluation of securities	6
Net income (losses) before distribution of profit/loss from silent partnerships, income taxes and minority interests	113
Distribution of profit/loss from silent partnerships ..	9
Net income (losses) before income taxes and minority interests.....	103
Income taxes—current	75
Income tax adjustment	26
Total income tax	102
Loss in minority interests	(138)
Net income	139



3. Consolidated Statements of Cash Flows

Millions of yen, rounded down

	Nine months ended September 30, 2009
I. Cash flows from operating activities	
Net income before income taxes and minority interests	387
Depreciation and amortization.....	284
Amortization of goodwill.....	45
Valuation loss on investment securities	195
Silent partnership contributions received (paid).....	59
Equity in earnings of affiliated companies	(156)
Increase (decrease) in allowance for doubtful accounts.....	(64)
Increase (decrease) in accrued bonuses.....	148
Interest income and dividend income	(62)
Interest expense	1,216
(Increase) decrease in notes and accounts receivable.....	175
(Increase) decrease in inventories	121
(Increase) decrease in purchased loans receivable	4,248
Increase (decrease) in notes and accounts payable	(8)
Other	(140)
Sub-total.....	6,451
Interest and dividends received.....	34
Interest paid.....	(1,230)
Income taxes paid	(848)
Net cash provided by (used in) operating activities ..	4,406
II. Cash flows from investing activities	
Payments for time deposits	(666)
Proceeds from withdrawals of time deposits	303
Payments for purchase of property and equipment	(1,432)
Payments for purchase of investment securities	(32)
Proceeds from sale of investment securities	0
Payments on sale of shares of subsidiaries entailing a change in the scope of consolidation	(53)
Payments for loans.....	(2,815)
Proceeds from loan collections.....	674
Other	(1)
Net cash used in investing activities	(4,022)

**4. Consolidated Statements of Cash Flows (contd.)***Millions of yen, rounded down*

	Nine months ended September 30, 2009
III. Cash flows from financing activities	
Net increase (decrease) in short-term borrowings	(4,407)
Proceeds from long-term borrowings	17,120
Repayment of long-term borrowings	(18,552)
Payments for bonds redeemable	(170)
Proceeds from issuance of capital stock	4,000
Cash dividends paid	(434)
Proceeds from minority interests	1,546
Other	(65)
Net cash provided by financing activities	(963)
IV. (Decrease) increase in cash and cash equivalents	(579)
V. Cash and cash equivalents at beginning of period	8,443
VI. Increase in cash and cash equivalents from new consolidation	(221)
VII. Cash and cash equivalents at end of period	7,642



From the current fiscal year, the Company has adopted the “Accounting Standard for Quarterly Financial Reporting” (Accounting Standards Board of Japan (ASBJ) Statement No. 12) and the “Implementation Guidance for Accounting Standard for Quarterly Financial Statements” (ASBJ Guidance No. 14). The Company prepares its quarterly consolidated financial statements in accordance with the Rules for Quarterly Financial Statements.

(4) Items related to the company as a going concern: None

(5) Segment information

Nine-month period from January 1, 2009 to September 30, 2009

(Millions of yen)

	Principal Investment Business	Fund Business	Investment Banking Business	Total	Eliminations or Corporate	Consolidated
Sales						
(1) Sales to external customers	5,685	1,497	937	8,120	—	8,120
(2) Inter-segment sales or transfers	—	—	289	289	(289)	—
Total sales	5,685	1,497	1,226	8,410	(289)	8,120
Operating income	1,821	864	292	2,978	(1,055)	1,922

Notes:

1. Segmentation is based on business type.
2. Segment operations are as follows:

Principal Investment Business	Loan asset investment, equity investment, proprietary real estate investment, other corporate investment
Fund Business	Corporate revitalization fund investment, corporate revitalization fund asset management, solution fund investment, solution fund asset management, real estate fund investment, real estate fund asset management
Investment Banking Business	Solutions, financial advisory service, due diligence, servicing, real estate intermediation

Segment information by area:

Third quarter of the fiscal year ending December 31, 2009 (January 1, 2009 to September 30, 2009)

Since RISA Partners does not have any consolidated subsidiaries with operations overseas or important branch offices overseas, segment information by area has been omitted.

Overseas sales:

Third quarter of the fiscal year ending December 31, 2009 (January 1, 2009 to September 30, 2009)

Since overseas sales are less than 10% of consolidated sales, overseas sales information has been omitted.

(6) Changes to shareholders equity

On March 23, 2009 RISA Partners received payment from NEC Capital Solutions for its issuance of shares by third party allotment. As a result during the period under review capital increased by ¥2,000 million, and capital reserves increased by ¥2,000 million. As of September 30, 2009 capital was ¥10,461 million and capital reserves were ¥10,598 million.



FOR REFERENCE:

(1) Consolidated Statements of Income (abbreviated)
Nine months to September 30, 2008*Millions of yen, rounded down*

	Nine months ended September 30, 2008
Net sales.....	20,492
Cost of sales.....	9,106
Gross profit.....	11,386
Selling, general and administrative expenses.....	4,171
Operating income.....	7,215
Non-operating income.....	87
Non-operating expenses.....	1,796
Ordinary income.....	5,505
Extraordinary income.....	923
Extraordinary loss.....	57
Net income before distribution of profit/loss from silent partnerships, income taxes and minority interests.....	6,371
Distribution of profit from silent partnerships.....	27
Income before income taxes.....	6,344
Income taxes—current.....	2,652
Income tax adjustment.....	142
Loss in minority interests.....	(550)
Net income.....	4,099



(2) Consolidated Statements of Cash Flows (abbreviated)
Nine months to September 30, 2008

Millions of yen, rounded down

	Nine months ended September 30, 2008
I. Cash flows from operating activities	
Net income before income taxes and minority	6,344
Depreciation and amortization.....	240
Amortization of long-term prepayment expenses	120
Gain on sale of property and equipment	(6)
Loss on disposal of fixed assets.....	15
Amortization of goodwill	81
Equity in earnings of affiliated companies	329
Silent partnership contributions received (paid)	(157)
Valuation loss on investment securities	39
Gain on sale of shares in affiliated companies	(903)
Increase (decrease) in allowance for doubtful accounts	5
Increase (decrease) in accrued bonuses	434
Increase (decrease) in reserve for employees' retirement benefits	(0)
Interest income and dividend income.....	(45)
Interest expense.....	1,213
(Increase) decrease in notes and accounts receivable	(411)
(Increase) decrease in inventories	(20,239)
(Increase) decrease in purchased loans receivable	(3,320)
Increase (decrease) in notes and accounts payable	(9)
Other	(73)
Sub-total	(16,342)
Interest and dividends received.....	41
Interest paid	(1,238)
Income taxes paid	(5,823)
Net cash provided by (used in) operating activities ...	(23,362)

II. Cash flows from investing activities



Payments for purchase of property and equipment.....	(8,796)
Proceeds from sale of tangible fixed assets.....	1,104
Payments for purchase of investment securities.....	(3,352)
Payments for purchase of shares in affiliated companies.....	(6,036)
Proceeds from sale of shares in affiliated companies.....	1,257
Payments on sale of shares of subsidiaries entailing a change in the scope of consolidation.....	—
Payments for purchases of shares of newly consolidated subsidiaries.....	(56)
Payments for investments in silent partnerships.....	(180)
Proceeds from distributions from silent partnerships.....	889
Payments for loans.....	(5,090)
Proceeds from loan collections.....	1,603
Other.....	(155)
Net cash used in investing activities.....	(18,814)
III. Cash flows from financing activities	
Net increase (decrease) in short-term borrowings.....	(4,416)
Proceeds from long-term borrowings.....	50,106
Repayment of long-term borrowings.....	(16,856)
Proceeds from bond issuance.....	—
Payments for bonds redeemable.....	(1,089)
Proceeds from issuance of capital stock.....	1,262
Payments for share buybacks.....	(820)
Cash dividends paid.....	(502)
Proceeds from minority interests.....	5,043
Payments for distributions to minority interests.....	(1,276)
Other.....	(5)
Net cash provided by financing activities.....	31,444
IV. (Decrease) increase in cash and cash equivalents.....	(10,732)
V. Cash and cash equivalents at the beginning of the period.....	17,833
VI. Increase in cash and cash equivalents from new consolidation.....	—
VII. Cash and cash equivalents at the end of the period.....	7,100



(3) Segment information

Nine-month period from January 1, 2008 to September 30, 2008

(Millions of yen)

	Principal Investment Business	Fund Business	Investment Banking Business	Total	Eliminations or Corporate	Consolidated
Sales						
(1) Sales to external customers	14,868	1,806	3,818	20,492	—	20,492
(2) Inter-segment sales or transfers	—	—	722	722	(722)	—
Total sales	14,868	1,806	4,540	21,215	(722)	20,492
Operating expense	9,953	651	1,058	11,663	1,614	13,277
Operating income	4,914	1,155	3,482	9,552	(2,337)	7,215

Notes:

1. Segmentation is based on business type.
2. Segment operations are as follows:

Principal Investment Business	Loan asset investment, equity investment, proprietary real estate investment, other corporate investment
Fund Business	Corporate revitalization fund investment, corporate revitalization fund asset management, solution fund investment, solution fund asset management, real estate fund investment, real estate fund asset management
Investment Banking Business	Solutions, financial advisory service, due diligence, servicing, real estate intermediation

Segment information by area:

Third quarter of the fiscal year ending December 31, 2008 (January 1, 2008 to September 30, 2008)

Since RISA Partners does not have any consolidated subsidiaries with operations overseas or important branch offices overseas, segment information by area has been omitted.

Overseas sales:

Third quarter of the fiscal year ending December 31, 2008 (January 1, 2008 to September 30, 2008)

Since RISA Partners does not generate sales overseas, overseas sales information has been omitted.

(6) Other information

None